University Funding and Fees

Presentations to Faculty of Health Sciences Students and Staff

Prof S Kidson, Dr R L Morar
Aim of this presentation and question and answer session

FUNDING (30 mins)
- To give a background to the Funding of universities in South Africa, in Africa and internationally (5 mins)
- To describe how the National Department of Higher Education and Training (DoHET) allocates funding to universities (5 mins)
- To show how the National Department of Health, Provincial Department of Health and the National Health Laboratory Services contribute to funding in the health science education (5 mins)
- To show how UCT is funded (overall) and how it distributes its funding to faculties and administrative sectors (10 mins)

FEES (30 mins)
- To explain how the university and faculty sets fees, with specific reference to MBChB

Questions and answers (30–60 mins)
To answer questions such as:

- Why are my fees high and am I getting my moneys worth?
- Is the faculty using my fees to pay for activities not related to my course?
- Is the faculty making a profit?
- There appears to be some anomalies in fee amounts: Are there mistakes in fee charges or am I deliberately being overcharged?
- What is the difference between cost and price, and does this have a bearing on my fees?
Universities are not-for-profit publically funded organizations and with public accountability provided by i) annual audited reports to National Dept. of Higher Education and Training (DoHET) and ii) Financial statements (available in UCT web-site).

There are 26 universities in South Africa and over 1 million students. In addition there are many colleges, including FET, teacher training, nursing colleges.

They are paid for primarily by state subsidies (which derives its income from taxes), fees and the private sources. This income pays for CORE activities – teaching.

Note: Research is independently funded and not under control of Council and includes Research grants, awards and contracts.
The funds mentioned here (state subsidies, fees and private funding) are Council controlled and fund CORE activities of the university including Teaching & Learning and the General Operating Budget (GOB).

The state subsidies, fees and private income must cover all costs with no profit and must pay for:

- Staff salaries (academic, tutors, clinical supervisors, technical staff, administrative staff, service and other support staff, site supervisors, drivers)
- Contribution to WCG/UCT staff that carry out teaching and clinical supervision – payments to Western Cape Government Department of Health
- Staff tuition rebates
- Insurance
- Buildings
- Electricity, water, rates and taxes,
- rentals
- maintenance,
- administration,
- Transport and busses, purchase, repairs, drivers, rentals
- libraries, IT and computers,
- roads, gardens, etc

Within the university the principle of cross subsidization applies: faculties with greater income and less expenses cross subsidise those that are more expensive. In particular, the FHS is cross subsidised by Commerce and Humanities.
DoHET grants and student fees, as a percentage of total income of universities (2000–09)

Source: HESA (2011b: 14)
DoHET Figures, Private income as a percentage of total income: 10-year averages (2000–09)
Current state subsidy allocation model was introduced in 2004.
State wanted to move the emphasis of its funding from inputs to outputs.
State wanted to try and manage the size of the system (make funding it more predictable).
Try to influence what the system was producing (targeting of specific fields like Finance, Engineering, Health Sciences).

No new funding was added – simply took the existing level of funding and divided it up per the new funding framework.
The DoHET State Funding Framework
How it works now: key points

- DoHET ‘Block’ and ‘Earmarked’ Grants

- ‘Block Grants’ (72%)
  - Teaching input & outputs 60%
  - Postgraduate research outputs 9.25% (research Masters and PhD theses)

- ‘Earmarked Grants’ (28%)
  - NSFAS 14%
  - Infrastructure & efficiency improvements 7%
  - Clinical Training Grants (+others) 3.3%
UNIVERSITY SOURCES OF INCOME – NATIONAL PICTURE showing proportions from subsidies, fees and private


DoHET &USAf Report (2014)  INPUT SUBSIDY based on numbers registered  OUTPUT SUBSIDY based on numbers graduated

SUMMARY: OVERALL SUBSIDY HAS DROPPED OVER 10 YEARS AND FEES INCREASED. PROPORTION OF PRIVATE INVESTMENT ALSO DROPPED.
University Sources of Income

Data Sources
- DoHET & USAf Report (2014)
- UCT Annual Report (2014)

Govt Subsidies: 30%, Student Fees: 60%, Private: 10%
What about “reserves”

- Reserves are, in general, used for new buildings, new projects, campus extensions, outreach.
- The university is expected to generate a surplus every year which goes into reserves. This has not been possible in recent times, and reserves are being depleted because 1) subsidies have not increased and 2) fees were not increased in 2015.
Multiple Funding sources for health professional education & training

- National Department of Higher Education & Training
  - DoHET subsidies
  - Clinical Training Grant
  - Development Grants

- National Department of Health allocation to Provinces
  - Health Professional Training & Development Grant
  - National Tertiary Services Grant

- Provincial Department of Health
  - Equitable Share – salaries of Health Professionals who teach

- National Health Laboratory Services
  - Salaries of Teaching Staff

- Student Fees

- Private/Other Income
<table>
<thead>
<tr>
<th>Programme</th>
<th>Total Programme Period Cost per Graduate</th>
<th>Average Total Cost per Graduate per annum</th>
<th>Average Programme Fees per Graduate (2016)</th>
<th>2016 Fees as % of Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>MB, ChB</td>
<td>1,519,125</td>
<td>253,188</td>
<td>73,823</td>
<td>29%</td>
</tr>
<tr>
<td>BSc Audiology</td>
<td>607,896</td>
<td>151,974</td>
<td>53,553</td>
<td>35%</td>
</tr>
<tr>
<td>BSc Speech-Language Pathology</td>
<td>607,896</td>
<td>182,176</td>
<td>52,635</td>
<td>29%</td>
</tr>
<tr>
<td>BSc Occupational Therapy</td>
<td>467,699</td>
<td>116,925</td>
<td>51,320</td>
<td>44%</td>
</tr>
<tr>
<td>BSc Physiotherapy</td>
<td>467,699</td>
<td>153,196</td>
<td>49,788</td>
<td>32%</td>
</tr>
</tbody>
</table>
Fees – pay for 29% of costs

Subsidies – Pay for about 30% of costs
(Note: state only pays subsidies for 4.5 years of the MBChB)

Clinical Training Grants – 3%

Health profession Training and Development Grant (paid to provinces) – pays for remainder

NHLS

Private Income
# FHS Budget – income and expenditure

## Income

<table>
<thead>
<tr>
<th></th>
<th>R' million</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Govt Subsidies</td>
<td>272</td>
<td>50%</td>
</tr>
<tr>
<td>Tuition Fee</td>
<td>179</td>
<td>33%</td>
</tr>
<tr>
<td>Other Income</td>
<td>96</td>
<td>18%</td>
</tr>
<tr>
<td><strong>Total Gross Income</strong></td>
<td><strong>546</strong></td>
<td></td>
</tr>
</tbody>
</table>

## Expenditure

<table>
<thead>
<tr>
<th></th>
<th>R' million</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Staff Costs</td>
<td>322</td>
<td>57%</td>
</tr>
<tr>
<td>Space Charge</td>
<td>104</td>
<td>18%</td>
</tr>
<tr>
<td>Contribution to UCT running costs</td>
<td>96</td>
<td>17%</td>
</tr>
<tr>
<td><strong>Total Costs incl Asset Costs</strong></td>
<td><strong>563</strong></td>
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</tr>
</tbody>
</table>
Financial Climate
Setting of Fees

- Background to change to course base fees at UCT in 2005
- Principles of course based fee setting
- Understanding the principles of cost and price.
- If courses change, how are fees decided? Process flow. Who is consulted on fees setting, when and how? Are students involved?
COST VERSUS PRICE

In a profit making organization, such as **Pick and Pay**

**Costs**
- Buy and sell goods
- buildings, rental, staff costs, transport etc

**Income from sale of goods**

**Price**
- Price must cover all costs AND make a profit

In a not-for-profit organization, such as **University of Cape Town**

**Costs**
- Prepare and deliver teaching and education, buildings, rental, staff costs, transport etc

**Income from state subsidies, fees and private**

**Income must cover all costs, BUT WITH NO PROFIT**
Course Based Fees

Overview and Data related to Health Sciences Conversion

Hardy Maritz: Manager Financial Information Management, UCT Finance Department
General Meeting of The Health Sciences Student Council: 4 May 2011
Decision was made in 2003/4 to move to Course Based Fees (CBF) on implementation of new Student System (Peoplesoft) starting in January 2006.

Prior to this, many problems and inequities had developed. eg. One paid a set yearly programme fee (PF). Each year of a course had a set charge, and this had to be paid regardless of how many courses one took.

Another problem was that PF did not include course levies for printing, transport and other costs. Thus there were additional unpredicted costs.

Extensive modelling was done to determine best basis for conversion of existing Program Fees (PF) to Course Based Fees, to ensure parity, fairness and transparency.

Outcomes and proposals presented and debated with SRC, Faculties, Senate, Finance Committee (UFC) and Council for inputs, refinements and validation.

Approved by Senate, UFC and Council in August 2005.
On the agreed CBF conversion basis, all costs were included resulting in an overall reduction of around 1% for that year.

- **Note**: other institutions such as U Stell, do not include the additional costs in their base fees, the students must pay for a variety of additional costs.

- So if one wants to compare fees across institutions, one needs to add in all the extras from other institutions.
**How are fees set or reviewed**

Programme committee (e.g. MBChB) undertake a programme or course change/revision. *Student reps*

Fees are considered by Central Finance (RAAG) in the context of whole university. *SRC reps*

Based on KTM, NQF credits level and other cost considerations, the Deputy Dean, academic admin and Finance team recommend fee. This is included in the faculty budget proposal for next year and signed off by Dean. *Comments: student reps need to participate*

If approved, sent to Council for final approval *SRC reps*

Must be approved by Undergraduate Education committee taking all costs into account (change in credits or mode of teaching or site). *Student reps*
There are a number of factors that influence the cost of a course and fee setting.

FACTORS INFLUENCING SUBSIDIES
- **HEMIS** – Higher Education management system – used for calculating subsidies, and weighting of each course to the degree
- **HEQSF** level – high education quality framework level
- Disciplines are funded at different levels ("CESMS") (Classification of Educational Subject Matter)

FACTORS INFLUENCING FEES
- **NQF** credits – National Quality Framework credits
- **KTM** – Knowledge transfer mode
- Class and group size
- Mode of delivery
- Transport
- Levels of supervision and staff
## An example from MBChB year 5

<table>
<thead>
<tr>
<th>Code</th>
<th>Course Description</th>
<th>Fee</th>
<th>NQF Credits</th>
<th>Mode</th>
</tr>
</thead>
<tbody>
<tr>
<td>AAE5000H</td>
<td>Anaesthesia</td>
<td>Moved to sixth year</td>
<td></td>
<td></td>
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<tr>
<td>PPH5000H</td>
<td>Primary Health Care Elective</td>
<td>Moved to sixth year</td>
<td></td>
<td></td>
</tr>
<tr>
<td>PED5001W</td>
<td>Paediatrics (including Paediatric Surgery)</td>
<td>R 12 190.00</td>
<td>40</td>
<td>Classroom and clinical</td>
</tr>
<tr>
<td>MDN5002W</td>
<td>Medical &amp; Surgical Specialities</td>
<td>Moved to sixth year</td>
<td></td>
<td></td>
</tr>
<tr>
<td>CHM5003W</td>
<td>Surgery</td>
<td>R 12 190.00</td>
<td>40</td>
<td>Classroom and clinical</td>
</tr>
<tr>
<td>MDN5003H</td>
<td>Pharmacology &amp; Applied Therapeutics</td>
<td>R 5 800.00</td>
<td>20</td>
<td>Classroom</td>
</tr>
<tr>
<td>CHM5004H</td>
<td>Trauma</td>
<td>R 3 060.00</td>
<td>10</td>
<td>Classroom and clinical</td>
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<tr>
<td>CHM5005H</td>
<td>Orthopaedic Surgery</td>
<td>R 3 060.00</td>
<td>10</td>
<td>Classroom and clinical</td>
</tr>
<tr>
<td>OBS5005W</td>
<td>Gynaecology</td>
<td>R 6 110.00</td>
<td>30</td>
<td>Classroom and clinical</td>
</tr>
<tr>
<td>LAB5008H</td>
<td>Forensic Medicine</td>
<td>Moved to sixth year</td>
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<td></td>
</tr>
<tr>
<td>MDN5005W</td>
<td>Dermatology</td>
<td>R 3 060.00</td>
<td>10</td>
<td>Classroom and clinical</td>
</tr>
<tr>
<td>MDN5006W</td>
<td>Rheumatology</td>
<td>R 3 060.00</td>
<td>10</td>
<td>Classroom and clinical</td>
</tr>
<tr>
<td>CHM5007W</td>
<td>Neurology and Neurosurgery</td>
<td>R 6 110.00</td>
<td>20</td>
<td>Classroom and clinical</td>
</tr>
<tr>
<td>CHM5008W</td>
<td>Ophthalmology</td>
<td>R 3 060.00</td>
<td>10</td>
<td>Classroom and clinical</td>
</tr>
<tr>
<td>CHM5009W</td>
<td>Otorhinolaryngology</td>
<td>R 3 060.00</td>
<td>10</td>
<td>Classroom and clinical</td>
</tr>
<tr>
<td>CHM5010W</td>
<td>Urology</td>
<td>R 3 060.00</td>
<td>10</td>
<td>Classroom and clinical</td>
</tr>
</tbody>
</table>

| Total: | R 63 820.00 | 220 |
How fees further broken down?

- In other words, what percentage of your money is used for staff teaching, for infrastructure, operations, transport etc
How each fee is broken down example: Paediatrics

PED5001W, Paediatrics
R12190

Less 30%

R8533

University costs

Central

FACULTY

Staff costs: 69%
- Professors, consultants, lecturers
- Nurse tutors, registrars
- Clinical tutors
- Departmental admin staff
- Support staff
- Facility supervisors
- Drivers
- IT support

Staff activities
- Preparation
- Lectures
- Tutorials
- Clinical Supervision
- Tests
- Exams
- Assessments
- Setting and marking
- Course admin
- Student support

Administration and operations: 3.4%
Transport and travel: 0.5%
Space charges, levies: 22% (includes hospital spaces)
Assets and capital expenses - 0.2%
30% of each fee contributes towards:

- Staff salaries (academic, tutors, clinical supervisors, technical staff, administrative staff, service and other support staff, site supervisors, drivers)
- Contribution to WCG/UCT staff that carry out teaching and clinical supervision – payments to Western Cape Government Department of Health
- Staff tuition rebates
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- Buildings
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- libraries, IT and computers,
- roads, gardens, etc
<table>
<thead>
<tr>
<th>2016</th>
<th>Fee</th>
<th>NQF Credits</th>
<th>Mode of teaching and other cost factors</th>
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</table>
How each fee is broken down example 2

**FACULTIES**

- Lecturers
- Tutors
- Demonstrators
- Technical staff
- Departmental admin staff
- Support staff

**Staff costs: 69%**

- Preparation
- Lectures
- Tutorials
- Practical
- Tests
- Exams
- Setting and marking
- Course admin
- Student support

**Staff activities**

**University costs**

- Administration and operations: 3.4%
- Transport and travel: 0
- Space charges: 22%
- Assets and capital expenses – 0.2%

R14,400

Less 30%

R10,071

R4329

Preparation
Lectures
Tutorials
Practicals
Tests
Exams
Setting and marking
Course admin
Student support
Example: delivering a lecture and practical course in anatomy.

- **LECTURES, class of 200**
  - Eg 20 x 1 hour lectures     20   20
  - Preparation, 1 hours/lecture   20
  - Setting a test and exam, running exam    20   2
  - Marking tests and exams, 200 students  50 (15 mins/ student)

- **ANATOMY DISSECTIONS**
  - Eg 10 X 2 hours pracs, times 3 (66 per class)    60   20
  - Preparation by 3 teaching staff/demos,         90
  - 1 hour each, for 10 pracs X 3 sets         30
  - Preparation of cadavers, mortuary staff     20
  - Setting out of bodies and removal,          10
  - transport cremation                        20
  - Cleaning staff work                         10
  - Setting up prac exams and marking          30   2

- **ADMINISTRATIVE WORK**
  - Class lists, dealing with queries           5
  - Organization, venue booking, timetables    5
  - Tests and exams –printing or setting up electronic systems 5
  - Collating papers and adding up marks       10
  - Entering and checking marks                5
  - Entering into data bases                   10
  - Test and exam board meetings               5

  **TOTAL** 335 hours 44 hours
Discussion points

- Teaching modes
- Economies of scale
- Balancing educational and financial considerations
- Delivering fit for purpose graduates with appropriate training
Why are UCT fees the highest in the country?
Cost drivers – factors that impact of costs (and therefore prices)

- Group sizes
- Mode of delivery
- Mode of supervision
- Travel and distributive platform
- Staff salaries and levels
- Facilities and venues
One factor is Staffing Cost increases, (which will now also include previously outsourced staff)

Staffing Cost Increases

<table>
<thead>
<tr>
<th>Year</th>
<th>Staffing Cost Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>2005</td>
<td>11.97%</td>
</tr>
<tr>
<td>2006</td>
<td>7.44%</td>
</tr>
<tr>
<td>2007</td>
<td>7.82%</td>
</tr>
<tr>
<td>2008</td>
<td>6.06%</td>
</tr>
<tr>
<td>2009</td>
<td>12.49%</td>
</tr>
<tr>
<td>2010</td>
<td>11.88%</td>
</tr>
<tr>
<td>2011</td>
<td>11.02%</td>
</tr>
<tr>
<td>2012</td>
<td>11.78%</td>
</tr>
<tr>
<td>2013</td>
<td>10.40%</td>
</tr>
<tr>
<td>2014</td>
<td>8.60%</td>
</tr>
<tr>
<td>2015</td>
<td>9.85%</td>
</tr>
</tbody>
</table>

10 Year Average: 9.95%

Insourcing of staff
Some specific questions received

- Fee in 5th year for Pharmacology and therapeutics
- If we drop PBL, will my fees be reduced?
How fees and subsidies are distributed to departments

Fees

Subsidies

CENTRAL

FACULTIES

Less 30%

Less 20%

Running Costs of University (see slide 4)

Running costs of faculty including all teaching sites

DEPARTMENTS

Departments - staff and operating (as agreed by HODS and management)

Payment to Department of Health for teaching